

## CORPORATE RESOURCES OVERVIEW & SCRUTINY COMMITTEE

<b>Date of Meeting</b>	Thursday, 12 <sup>th</sup> March 2020
<b>Report Subject</b>	Risk Management Framework
<b>Cabinet Member</b>	Cabinet Member for Corporate Management and Assets
<b>Report Author</b>	Chief Executive
<b>Type of Report</b>	Operational

### EXECUTIVE SUMMARY

This Committee has oversight of performance against the Council Plan and performance against the Council Fund Revenue and Capital Budgets.

The Committee has recently discussed how best risks – both performance and financial risks – might be allocated to Overview and Scrutiny Committees at the outset of each Council Year.

Work is advanced on an improved internal risk management framework. As part of this we will be allocating risks to Committees. The Audit Committee will be assuring the risk management framework under its terms of reference.

This report is the basis for a short presentation at the Committee on the risk management framework and allocation of risks to Committees. The presentation will also review the profile and mitigation plans for the four principal 'open risks' set out for the financial year ahead as part of the budget-setting process.

### RECOMMENDATIONS

1	To note and support the work on the risk management framework and the allocation of risks to Overview and Scrutiny Committees following a presentation at the Committee.
2	To review and comment on the mitigation plans for the four principal 'open risks' set out for the financial year ahead as part of the budget-setting process following a presentation at the Committee.

## REPORT DETAILS

<b>1.00</b>	<b>EXPLAINING THE RISK MANAGEMENT FRAMEWORK</b>
1.01	<p>This Committee has oversight of performance against the Council Plan and performance against the Council Fund Revenue and Capital Budgets.</p> <p>The Committee has recently discussed how best risks – both performance and financial risks – might be allocated to Overview and Scrutiny Committees at the outset of each Council Year.</p> <p>Work is advanced on an improved internal risk management framework. The framework includes risk capture and risk registration, risk assessment, risk mitigation and risk escalation including to elected members. As part of this we will be allocating risks to Committees. The Audit Committee will be assuring the risk management framework under its terms of reference.</p> <p>Risk is the possibility that an event or series of events will occur and, if they do, the impact on our organisation and what it does and on our communities. The equation of risk is the likelihood of an occurrence and the impact of the occurrence.</p> <p>The types of risks which we face and have to manage are:-</p> <ul style="list-style-type: none"><li>• <b>Strategic</b> – risks that have implications to the operation of the corporate organisation for example Health and Safety, finance or systematic ICT Failure</li><li>• <b>Operational</b> – risks that affect or limit the performance of services or their continuity within a service portfolio</li><li>• <b>Project</b> – risks that prevent the successful delivery of a project on time and on budget and to achieve the desired outcomes e.g. a capital investment project for a new school</li></ul> <p>Risk categories include financial, regulatory, legal and operational.</p> <p>This report is the basis for a short presentation at the Committee on the risk management framework and allocation of risks to Committees. The presentation will also review the profile and mitigation plans for the four principal 'open risks' set out for the financial year ahead as part of the budget-setting process:- pay, Out of County placements, post-16 home to school transport income, and school deficits.</p>
<b>2.00</b>	<b>RESOURCE IMPLICATIONS</b>
2.01	<p>There are no specific resource implications from this report.</p>
<b>3.00</b>	<b>CONSULTATIONS REQUIRED / CARRIED OUT</b>
3.01	<p>Portfolio Performance Lead Officers, Chief Officers and Internal Audit have been consulted in this work.</p>

<b>4.00</b>	<b>RISK MANAGEMENT</b>
4.01	This report is on the subject of risk management.

<b>5.00</b>	<b>APPENDICES</b>
5.01	None

<b>6.00</b>	<b>LIST OF ACCESSIBLE BACKGROUND DOCUMENTS</b>
6.01	None

<b>7.00</b>	<b>CONTACT OFFICER DETAILS</b>
7.01	<p><b>Contact Officer:</b> Karen Armstrong, Corporate Business and Communications Executive Officer  <b>Telephone:</b> 01352 702740  <b>E-mail:</b> <a href="mailto:Karen.armstrong@flintshire.gov.uk">Karen.armstrong@flintshire.gov.uk</a></p>

<b>8.00</b>	<b>GLOSSARY</b>
8.01	None